Commonwealth of Kentucky Trey Grayson, Secretary of State

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Trey Grayson Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: TEXTRON INC.

Company ID: 0484603 State of origin: Delaware

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Principal Office

40 WESTMINSTER ST PROVIDENCE, RI 02903

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Current Officers

Assistant Treasurer	Patricia L Elmer	40 Westminster Street, Providence, RI 02903
President	Scott C Donnelly	40 Westminster Street Providence, RI 02903
Secretary	Frederick K Butler	40 Westminster Street Providence, RI 02903
Vice President	Richard L Yates	40 Westminster Street Providence, RI 02903

Directors

Director	Kathleen M Bader	5007 Nurmi Drive, Midland, MI 48640
Director	R Kerry Clark	7000 Cardinal Place, Dublin, OH 43017
Director	Lawrence K Fish	28 State Street, Boston, MA 02109
Director	Joe T Ford	One Allied Drive, Little Rock, AR 72202
Director	Paul E Gagne	13 Senneville Road, Senneville, Quebec H9X 1B4
Director	Thomas B Wheeler	736 Kingstown Drive, Naples, FL 34102
Director	Lewis B Campbell	40 Westminster Street, Providence RI 02903
Director	Dain M Hancock	One Lockheed Blvd, Fort Worth, TX 76108
Director	Lord Powell	24 Queen Anne's Gate, London SW1H 9AA
Director	James L Ziemer	3700 West Juneau Avenue, Milwaukee, WI 53208
Director	Lloyd F Trotter	3135 Easton Turnpike, Fairfield, CT 06828
Director	Scott C Donnelly	40 Westminster Street, Providence, RI 02903

Signatures

Signature Patricia L Elmer
Title Assistant Treasurer