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Commonwealth of Kentucky Michael G. Adams, Secretary of State

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Articles of Organization Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

Ashland Project Controls L.L.C.

Article II: The street address of the company's initial registered office in Kentucky is

2436 Roosevelt Ave, Ashland, KY 41102

and the name of the initial registered agent at that address is Joshua Allen Griffith

Article III: The mailing address of the company's initial principal office is

2436 Roosevelt Ave, Ashland, KY 41102

Article IV: The limited liability company is to be managed by **Members**

Executed by the Organizer on Wednesday, February 24, 2021

Name of Organizer: Joshua Allen Griffith

Signature of individual signing on behalf of Organizer: **Joshua Allen Griffith**

I, **Joshua Allen Griffith**, consent to serve as the Registered Agent on behalf of the limited liability company.

Signature of Registered Agent or individual signing on behalf of the company serving as Registered Agent:

Joshua Allen Griffith