

Commonwealth of Kentucky
Trey Grayson, Secretary of State

Trey Grayson
Secretary of State
P. O. Box 1150
Frankfort, KY 40602-1150
(502) 564-3490
<http://www.sos.ky.gov>

Annual Report
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ARP

Company: THERMO FISHER SCIENTIFIC INC.
Company ID: 0557244
State of origin: Delaware
Formation date: 3/31/2003 12:00:00 AM
date filed: 7/1/2009 3:31:13 PM
Fee: \$15.00

Principal Office

81 WYMAN STREET
WALTHAM, MA 02454

Registered Agent Name/Address

C T CORPORATION SYSTEM
4169 WESTPORT ROAD
LOUISVILLE, KY 40207

Current Officers

Assistant Treasurer	MAURA A. SPELLMAN	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Treasurer	STACY E. CORDIER	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Treasurer	RICHARD J. VEITH	81 WYMAN STREET, WALTHAM, MA 02454
CEO	MARIJN E. DEKKERS	81 Wyman Street, Waltham, MA 02454
CFO	PETER M. WILVER	81 Wyman Street, Waltham, MA 02454
President	MARIJN E. DEKKERS	81 Wyman Street, Waltham, MA 02454
Assistant Secretary	JOHN A. PICCIONE	81 Wyman Street, Waltham, MA 02454
COO	MARC N. CASPER	81 Wyman Street, Waltham, MA 02454
Secretary	SETH H. HOOGASIAN	81 Wyman Street, Waltham, MA 02454
Vice President	STEPHEN G. SHEEHAN	81 Wyman Street, Waltham, MA 02454
Assistant Secretary	SHARON S. BRIANSKY	81 WYMAN STREET, WALTHAM, MA 02454
Treasurer	ANTHONY H. SMITH	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	PETER E. HORNSTRA	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Secretary	MICHAEL K. MICHAUD	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Secretary	RICHARD C. SOMERVILLE	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	ALAN J. MALUS	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	YUH-GENG TSAY	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	KENNETH J. APICERNO	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	GREGORY J. HERREMA	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	EDWARD A. PESICKA	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	ELIZABETH A. MILY	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	ALEXANDER G. STACHTIARIS	81 WYMAN STREET, WALTHAM, MA 02454

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Vice President FREDRIC T. WALDER 81 WYMAN STREET, WALTHAM, MA 02454

Directors

Director	MARIJN E. DEKKERS	81 Wyman Street, Waltham, MA 02454
Director	PETER J. MANNING	81 Wyman Street, Waltham, MA 02454
Director	JIM P. MANZI	81 Wyman Street, Waltham, MA 02454
Director	MICHAEL E. PORTER	81 Wyman Street, Waltham, MA 02454
Director	ELAINE S. ULLIAN	81 Wyman Street, Waltham, MA 02454
Director	MICHAEL A. BELL	81 WYMAN STREET, WALTHAM, MA 02454
Director	SCOTT M. SPERLING	81 WYMAN STREET, WALTHAM, MA 02454
Director	TYLER JACKS	81 WYMAN STREET, WALTHAM, MA 02454
Director	STEPHEN P. KAUFMAN	81 WYMAN STREET, WALTHAM, MA 02454
Director	JUDY C. LEWENT	81 WYMAN STREET, WALTHAM, MA 02454
Director	WILLIAM G. PARRETT	81 WYMAN STREET, WALTHAM, MA 02454
Director	THOMAS J. LYNCH	81 WYMAN STREET, WALTHAM, MA 02454

Signatures

Signature	SHARON S. BRIANSKY
Title	ASSISTANT SECRETARY