

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

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Alison Lundergan Grimes
KY Secretary of State
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Secretary of State
P. O. Box 1150
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Annual Report
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ARP

Company: THERMO FISHER SCIENTIFIC INC.
Company ID: 0557244
State of origin: Delaware
Formation date: 3/31/2003 12:00:00 AM
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Principal Office

81 WYMAN STREET
WALTHAM, MA 02454

Registered Agent Name/Address

CAPITOL CORPORATE SERVICES INC
828 LANE ALLEN ROAD
SUITE 219
LEXINGTON, KY 40504

Current Officers

Assistant Treasurer	MAURA A. SPELLMAN	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Treasurer	ELIZABETH J. SUTER	81 WYMAN STREET, WALTHAM, MA 02454
CEO	MARC N. CASPER	81 WYMAN STREET, WALTHAM, MA 02454
President	MARC N. CASPER	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Secretary	JOHN A. PICCIONE	81 WYMAN STREET, WALTHAM, MA 02454
CFO	STEPHEN WILLIAMSON	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Secretary	SHARON S. BRIANSKY	81 WYMAN STREET, WALTHAM, MA 02454
Secretary	SETH H. HOOGASIAN	81 WYMAN STREET, WALTHAM, MA 02454
Treasurer	ANTHONY H. SMITH	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Secretary	JAMES E. BRUNI	300 INDUSTRY DRIVE, PITTSBURGH, PA 15275
Assistant Secretary	ROBERT H. FETTER	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Secretary	ANTHONY H SMITH	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Secretary	PETER E. HORNSTRA	81 WYMAN STREET, WALTHAM, MA 02454
Assistant Secretary	MICHAEL K. MICHAUD	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	PETER E. HORNSTRA	81 WYMAN STREET, WALTHAM, MA 02454
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Vice President	KENNETH J. APICERNO	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	ALEXANDER G. STACHTIARIS	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	MARK P. STEVENSON	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	SYED JAFRY	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	THOMAS W. LOEWALD	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	ANDREW J. THOMSON	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	ANTHONY H SMITH	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	PETER M. WILVER	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	SETH H. HOOGASIAN	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	SHIRAZ LADIWALA	81 WYMAN STREET, WALTHAM MA 02454
Vice President	JOSEPH C. BEERY	81 WYMAN STREET, WALTHAM MA 02454
Vice President	GREGORY J. HERREMA	81 WYMAN STREET, WALTHAM MA 02454
Vice President	FREDERICK M. LOWERY	81 WYMAN STREET, WALTHAM MA 02454

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Vice President	DANIEL P. SHINE	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	PATRICK M. DURBIN	81 WYMAN STREET, WALTHAM, MA 02454
Vice President	STEPHEN WILLIAMSON	81 WYMAN STREET, WALTHAM, MA 02454

Directors

Director	MARC N. CASPER	81 WYMAN STREET, WALTHAM, MA 02454
Director	JIM P. MANZI	81 WYMAN STREET, WALTHAM, MA 02454
Director	ELAINE S. ULLIAN	81 WYMAN STREET, WALTHAM, MA 02454
Director	SCOTT M. SPERLING	81 WYMAN STREET, WALTHAM, MA 02454
Director	TYLER JACKS	81 WYMAN STREET, WALTHAM, MA 02454
Director	JUDY C. LEWENT	81 WYMAN STREET, WALTHAM, MA 02454
Director	WILLIAM G. PARRETT	81 WYMAN STREET, WALTHAM, MA 02454
Director	THOMAS J. LYNCH	81 WYMAN STREET, WALTHAM, MA 02454
Director	NELSON J. CHAI	81 WYMAN STREET, WALTHAM, MA 02454
Director	LARS R. SORENSON	81 WYMAN STREET, WALTHAM, MA 02454
Director	C. MARTIN HARRIS	81 WYMAN STREET, WALTHAM, MA 02454

Signatures

Signature	JAMES E. BRUNI
Title	ASSISTANT SECRETARY