

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

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Alison Lundergan Grimes
KY Secretary of State
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Alison Lundergan Grimes
Secretary of State
P. O. Box 1150
Frankfort, KY 40602-1150
(502) 564-3490
<http://www.sos.ky.gov>

Annual Report
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ARP

Company: THERMO FISHER SCIENTIFIC INC.
Company ID: 0557244
State of origin: Delaware
Formation date: 3/31/2003 12:00:00 AM
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Principal Office

168 THIRD AVENUE
WALTHAM, MA 02451

Registered Agent Name/Address

CAPITOL CORPORATE SERVICES INC
828 LANE ALLEN ROAD
SUITE 219
LEXINGTON, KY 40504

Current Officers

Assistant Treasurer	MAURA A. SPELLMAN	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Treasurer	ELIZABETH J. SUTER	168 THIRD AVENUE, WALTHAM, MA 02451
CEO	MARC N. CASPER	168 THIRD AVENUE, WALTHAM, MA 02451
President	MARC N. CASPER	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Secretary	JOHN A. PICCIONE	168 THIRD AVENUE, WALTHAM, MA 02451
CFO	STEPHEN WILLIAMSON	168 THIRD AVENUE, WALTHAM, MA 02451
Secretary	SHARON S. BRIANSKY	168 THIRD AVENUE, WALTHAM, MA 02451
Treasurer	ANTHONY H. SMITH	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Secretary	JAMES E. BRUNI	300 INDUSTRY DRIVE, PITTSBURGH, PA 15275
Assistant Secretary	ROBERT H. FETTER	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Secretary	ANTHONY H. SMITH	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Secretary	PETER E. HORNSTRA	168 THIRD AVENUE, WALTHAM, MA 02451
Assistant Secretary	MICHAEL K. MICHAUD	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	PETER E. HORNSTRA	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	KENNETH J. APICERNO	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	ALEXANDER G. STACHTIARIS	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	MARK P. STEVENSON	5781 VAN ALLEN WAY, CARLSBAD, CA 92008
Vice President	SYED JAFRY	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	THOMAS W. LOEWALD	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	ANDREW J. THOMSON	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	ANTHONY H. SMITH	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	SETH H. HOOGASIAN	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	SHIRAZ LADIWALA	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	JOSEPH C. BEERY	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	GREGORY J. HERREMA	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	FREDERICK M. LOWERY	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	DANIEL P. SHINE	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	PATRICK M. DURBIN	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	STEPHEN WILLIAMSON	168 THIRD AVENUE, WALTHAM, MA 02451

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Vice President	LISA P. BRITT	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	RICHARD L. SPOOR	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	SHARON S. BRIANSKY	168 THIRD AVENUE, WALTHAM, MA 02451

Directors

Director	MARC N. CASPER	168 THIRD AVENUE, WALTHAM, MA 02451
Director	JIM P. MANZI	168 THIRD AVENUE, WALTHAM, MA 02451
Director	ELAINE S. ULLIAN	168 THIRD AVENUE, WALTHAM, MA 02451
Director	SCOTT M. SPERLING	168 THIRD AVENUE, WALTHAM, MA 02451
Director	TYLER JACKS	168 THIRD AVENUE, WALTHAM, MA 02451
Director	JUDY C. LEWENT	168 THIRD AVENUE, WALTHAM, MA 02451
Director	WILLIAM G. PARRETT	168 THIRD AVENUE, WALTHAM, MA 02451
Director	THOMAS J. LYNCH	168 THIRD AVENUE, WALTHAM, MA 02451
Director	NELSON J. CHAI	168 THIRD AVENUE, WALTHAM, MA 02451
Director	LARS R. SORENSON	168 THIRD AVENUE, WALTHAM, MA 02451
Director	C. MARTIN HARRIS	168 THIRD AVENUE, WALTHAM, MA 02451
Director	DION J. WEISLER	168 THIRD AVENUE, WALTHAM, MA 02451

Signatures

Signature	JAMES E. BRUNI
Title	ASSISTANT SECRETARY