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Commonwealth of Kentucky Alison Lundergan Grimes, Secretary o

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Alison Lundergan Grimes
KY Secretary of State
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Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: THERMO FISHER SCIENTIFIC INC.

Company ID: 0557244
State of origin: Delaware

Formation date: 3/31/2003 12:00:00 AM Date filed: 6/18/2018 3:25:17 PM

Fee: \$15.00

Principal Office

168 THIRD AVENUE WALTHAM, MA 02451

Registered Agent Name/Address

CAPITOL CORPORATE SERVICES INC 828 LANE ALLEN ROAD SUITE 219 LEXINGTON, KY 40504

Current Officers

Assistant Treasurer MAURA A. SPELLMAN Assistant Treasurer ELIZABETH J. SUTER CEO MARC N. CASPER CFO STEPHEN WILLIAMSON President MARC N. CASPER Assistant Secretary JOHN A. PICCIONE Assistant Secretary JAMES E. BRUNI Assistant Secretary ROBERT H. FETTER Assistant Secretary ANTHONY H. SMITH Assistant Secretary PETER E. HORNSTRA Assistant Secretary MICHAEL K. MICHAUD Assistant Secretary GENOFFIR MACLEOD Secretary SHARON S. BRIANSKY Treasurer ANTHONY H. SMITH Vice President PETER E. HORNSTRA Vice President KENNETH J. APICERNO Vice President MARK P. STEVENSON Vice President SYED JAFRY Vice President ANDREW J. THOMSON Vice President ANTHONY H. SMITH Vice President SHIRAZ LADIWALA Vice President JOSEPH C. BEERY Vice President GREGORY J. HERREMA Vice President FREDERICK M. LOWERY Vice President DANIEL P. SHINE PATRICK M. DURBIN Vice President Vice President STEPHEN WILLIAMSON Vice President LISA P. BRITT Vice President RICHARD L. SPOOR

168 THIRD AVENUE, WALTHAM, MA 02451 300 INDUSTRY DRIVE, PITTSBURGH, PA 15275 168 THIRD AVENUE, WALTHAM, MA 02451 5781 VAN ALLEN WAY, CARLSBAD, CA 92008 168 THIRD AVENUE, WALTHAM, MA 02451 5781 VAN ALLEN WAY, CARLSBAD, CA 92008 168 THIRD AVENUE, WALTHAM, MA 02451 168 THIRD AVENUE, WALTHAM, MA 02451

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Vice President	SHARON S. BRIANSKY	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	MICHAEL A. BOXER	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	MICHEL LAGARDE	168 THIRD AVENUE, WALTHAM, MA 02451
Vice President	PETER SILVESTER	168 THIRD AVENUE, WALTHAM, MA 02451

Directors

Director	MARC N. CASPER	168 THIRD AVENUE, WALTHAM, MA 02451
Director	JIM P. MANZI	168 THIRD AVENUE, WALTHAM, MA 02451
Director	ELAINE S. ULLIAN	168 THIRD AVENUE, WALTHAM, MA 02451
Director	SCOTT M. SPERLING	168 THIRD AVENUE, WALTHAM, MA 02451
Director	TYLER JACKS	168 THIRD AVENUE, WALTHAM, MA 02451
Director	JUDY C. LEWENT	168 THIRD AVENUE, WALTHAM, MA 02451
Director	THOMAS J. LYNCH	168 THIRD AVENUE, WALTHAM, MA 02451
Director	NELSON J. CHAI	168 THIRD AVENUE, WALTHAM, MA 02451
Director	LARS R. SORENSON	168 THIRD AVENUE, WALTHAM, MA 02451
Director	C. MARTIN HARRIS	168 THIRD AVENUE, WALTHAM, MA 02451
Director	DION J. WEISLER	168 THIRD AVENUE, WALTHAM, MA 02451

Signatures

Signature Title

JAMES E. BRUNI ASSISTANT SECRETARY