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Commonwealth of Kentucky Alison Lundergan Grimes, Secretary o

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Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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Company: KINDERCARE LEARNING CENTERS LLC

Company ID: 0225000 State of origin: Delaware

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Principal Office

650 NE HOLLADAY ST. SUITE 1400 - TAX DEPT. PORTLAND, OR 97232

Registered Agent Name/Address

C T CORPORATION SYSTEM 306 W MAIN ST SUITE 512 FRANKFORT, KY 40601

Members/Managers

ManagerElizabeth Large650 NE Holladay Street, Suite 1400, Portland, OR 97232ManagerDavid A. Benedict650 NE Holladay Street, Suite 1400, Portland, OR 97232ManagerMichael Ensing650 NE Holladay Street, Suite 1400, Portland, OR 97232

Signatures

Signature David A. Benedict Vice President Tax