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Commonwealth of Kentucky Alison Lundergan Grimes, Secretary o

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Alison Lundergan Grimes Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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Company: KINDERCARE LEARNING CENTERS LLC

Company ID: 0225000 State of origin: Delaware

Formation date: 1/29/1987 12:00:00 AM Date filed: 5/10/2017 1:05:13 PM

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Principal Office

650 NE HOLLADAY ST. SUITE 1400 - TAX DEPT. PORTLAND, OR 97232

Registered Agent Name/Address

CORPORATION SERVICE COMPANY 421 WEST MAIN STREET FRANKFORT, KY 40601

Members/Managers

Manager John T. Wyatt 650 NE Holladay St., Ste. 1400, Portland, OR 97232

Signatures

Signature David A. Benedict Vice President