

**Commonwealth of Kentucky**  
**Trey Grayson, Secretary of State**

Trey Grayson  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report**  
**Web Filing**

**ARP**

**Company:** KINDERCARE LEARNING CENTERS, INC.  
**Company ID:** 0225000  
**State of origin:** Delaware  
**Formation date:** 1/29/1987 12:00:00 AM  
**date filed:** 6/26/2009 3:43:53 PM  
**Fee:** \$15.00

**Principal Office**

650 NE HOLLADAY ST.  
SUITE 1400 - TAX DEPT.  
PORTLAND, OR 97232

**Registered Agent Name/Address**

C T CORPORATION SYSTEM  
4169 WESTPORT ROAD  
LOUISVILLE, KY 40207

**Current Officers**

CFO	JOHN A MUSKOVICH	650 NE Holladay St., Ste 1400, Portland, OR 97232
President	Elanna S Yalow	650 NE Holladay St., Ste 1400, Portland, OR 97232
Assistant Secretary	RENE GONZALEZ	650 NE Holladay St, Ste 1400, Portland, OR 97232
Secretary	JOHN SIMS	650 NE Holladay St., Ste 1400, Portland, OR 97232
Vice President	David A Benedict	650 NE Holladay St., Ste 1400, Portland, OR 97232
Vice President	GILDA YOUDEEM	650 NE Holladay St, Ste 1400, Portland, OR 97232
Vice President	ERIC BRANDERIZ	650 NE Holladay St, Ste 1400, Portland, OR 97232
Vice President	MIRIAM LIGGETT	650 NE Holladay St, Ste 1400, Portland, OR 97232
Vice President	WELDON SPANGLER	650 NE Holladay St, Ste 1400, Portland, OR 97232
Vice President	WAYNE PIPES	650 NE Holladay St, Ste 1400, Portland, OR 97232
Vice President	ELIZABETH LARGE	650 NE Holladay St, Ste 1400, Portland, OR 97232
Vice President	ALAN TAIT	650 NE Holladay St, Ste 1400, Portland, OR 97232
Vice President	DONNA HASTINGS	650 NE Holladay St, Ste 1400, Portland, OR 97232
Vice President	JEFF SLATER	650 NE Holladay St, Ste 1400, Portland, OR 97232
Vice President	KAREN SHEEAN	650 NE Holladay St, Ste 1400, Portland, OR 97232
Executive	DONNA LESCH	650 NE Holladay St., Ste 1400, Portland, OR 97232

**Directors**

Director	Felicia Thornton	650 NE Holladay St., Ste 1400, Portland, OR 97232
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Trey Grayson, Secretary of State**

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Secretary of State  
Received and Filed

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Fee receipt: \$15.00

PARP

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**ARP**

**Signatures**

**Signature**

**Title**

DAVID A BENEDICT  
VICE PRESIDENT

