

**Commonwealth of Kentucky**  
**Elaine N. Walker, Secretary of State**

**0667900**  
Elaine N. Walker  
Secretary of State  
Received and Filed  
6/9/2011 4:07:43 PM  
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PARP

Elaine N. Walker  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report  
Online Filing**

**ARP**

**Company:** TIM HORTONS USA INC.  
**Company ID:** 0667900  
**State of origin:** Delaware  
**Formation date:** 6/29/2007 12:00:00 AM  
**Date filed:** 6/9/2011 4:07:43 PM  
**Fee:** \$15.00

**Principal Office**

ATTENTION: GENERAL COUNSEL  
4150 TULLER ROAD  
SUITE 236  
DUBLIN, OH 43017

**Registered Agent Name/Address**

C T CORPORATION SYSTEM  
306 W MAIN ST  
SUITE 512  
FRANKFORT, KY 40601

**Current Officers**

|                |                    |                                              |
|----------------|--------------------|----------------------------------------------|
| Chairman       | Paul D. House      | 874 SINCLAIR RD, OAKVILLE, ON L6K2Y1 CANADA  |
| CEO            | Paul D. House      | 874 SINCLAIR RD, OAKVILLE, ON L6K2Y1 CANADA  |
| CFO            | CYNTHIA J. DEVINE  | 874 SINCLAIR RD, OAKVILLE, ON L6K2Y1 CANADA  |
| COO            | David F. Clanachan | 874 SINCLAIR RD, OAKVILLE, ON L6K2Y1 CANADA  |
| President      | Paul D. House      | 874 SINCLAIR RD, OAKVILLE, ON L6K2Y1 CANADA  |
| Secretary      | JILL E. AEBKER     | 874 SINCLAIR RD, OAKVILLE, ON L6K2Y1 CANADA  |
| Treasurer      | Michael J. Myskiw  | 874 SINCLAIR RD, OAKVILLE, ON L6K2Y1 CANADA  |
| Vice President | Michael J. Myskiw  | 874 SINCLAIR RD, OAKVILLE, ON L6K 2Y1 CANADA |

**Directors**

|          |                 |                                              |
|----------|-----------------|----------------------------------------------|
| Director | JILL E. AEBKER  | 874 SINCLAIR RD, OAKVILLE, ON L6K2Y1 CANADA  |
| Director | MIRA KIPKER     | 4150 TULLER RD, SUITE 236, DUBLIN, OH, 43017 |
| Director | MICHEL MEILLEUR | 4150 TULLER RD, SUITE 236, DUBLIN, OH, 43017 |

**Signatures**

|                  |                     |
|------------------|---------------------|
| <b>Signature</b> | Teresa Skiland      |
| <b>Title</b>     | Corporate Law Clerk |