

**Commonwealth of Kentucky**  
**Alison Lundergan Grimes, Secretary of State**

PARP  
**0667900**  
Alison Lundergan Grimes  
KY Secretary of State  
Received and Filed  
5/20/2015 12:15:47 PM  
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Alison Lundergan Grimes  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
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<http://www.sos.ky.gov>

**Annual Report  
Online Filing**

**ARP**

**Company:** TIM HORTONS USA INC.  
**Company ID:** 0667900  
**State of origin:** Delaware  
**Formation date:** 6/29/2007 12:00:00 AM  
**Date filed:** 5/20/2015 12:15:47 PM  
**Fee:** \$15.00

**Principal Office**

ATTENTION: GENERAL COUNSEL  
4150 TULLER ROAD  
SUITE 236  
DUBLIN, OH 43017

**Registered Agent Name/Address**

C T CORPORATION SYSTEM  
306 W MAIN ST  
SUITE 512  
FRANKFORT, KY 40601

**Current Officers**

President	David Blackmore	226 Wycroft Road, Oakville, ON L6K 3X7 Canada
Assistant Secretary	Meredith Michetti	226 Wycroft Road, Oakville, ON L6K 3X7 Canada
Assistant Secretary	Matthew Grant	226 Wycroft Road, Oakville, ON L6K 3X7 Canada
Assistant Secretary	Lisa Giles-Klein	226 Wycroft Road, Oakville, ON L6K 3X7 Canada
Vice President	Sami Siddiqui	226 Wycroft Road, Oakville, ON L6K 3X7 Canada
Treasurer	Matthew Dunnigan	226 Wycroft Road, Oakville, ON L6K 3X7 Canada
Secretary	Jill Granat	226 Wycroft Road, Oakville, ON L6K 3X7 Canada

**Directors**

Director	Elias Diaz Sese	226 Wycroft Road, Oakville, ON L6K 3X7 Canada
Director	Meredith Michetti	226 Wycroft Road, Oakville, ON L6K 3X7 Canada
Director	Sami Siddiqui	226 Wycroft Road, Oakville, ON L6K 3X7 Canada

**Signatures**

<b>Signature</b>	Matthew Grant
<b>Title</b>	Assistant Secretary