

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

PARP
0667900
Alison Lundergan Grimes
KY Secretary of State
Received and Filed
5/23/2016 2:47:39 PM
Fee receipt: \$15.00

Alison Lundergan Grimes
Secretary of State
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**Annual Report
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ARP

Company: TIM HORTONS USA INC.
Company ID: 0667900
State of origin: Delaware
Formation date: 6/29/2007 12:00:00 AM
Date filed: 5/23/2016 2:47:39 PM
Fee: \$15.00

Principal Office

5505 BLUE LAGOON DRIVE
MIAMI, FL 33126

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Current Officers

CFO	Sami Siddiqui	226 Wyecroft Road, Oakville, ON L6K 3X7 Canada
President	Felipe Athayde	226 Wyecroft Road, Oakville, ON L6K 3X7 Canada
Assistant Secretary	Matthew Grant	226 Wyecroft Road, Oakville, ON L6K 3X7 Canada
Assistant Secretary	Lisa Giles-Klein	5505 Blue Lagoon Drive, Miami, FL 33126
Secretary	Jill Granat	5505 Blue Lagoon Drive, Miami, FL 33126
Assistant Secretary	Jessica Sisk-Roehle	226 Wyecroft Road, Oakville, ON L6K 3X7 Canada
Treasurer	Matthew Dunnigan	5505 Blue Lagoon Drive, Miami, FL 33126
Vice President	Jacqueline Friesner (Principal Acct Officer & Controller)	5505 Blue Lagoon Drive, Miami, FL 33126

Directors

Director	Elias Diaz Sese	226 Wyecroft Road, Oakville, ON L6K 3X7 Canada
Director	Sami Siddiqui	226 Wyecroft Road, Oakville, ON L6K 3X7 Canada
Director	Jessica Sisk-Roehle	226 Wyecroft Road, Oakville, ON L6K 3X7 Canada

Signatures

Signature	Lisa Giles-Klein
Title	Assistant Secretary