

**Commonwealth of Kentucky**  
**Alison Lundergan Grimes, Secretary of State**

PARP  
**0667900**  
Alison Lundergan Grimes  
KY Secretary of State  
Received and Filed  
**5/25/2017 4:38:29 PM**  
Fee receipt: **\$15.00**

Alison Lundergan Grimes  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report  
Online Filing**

**ARP**

**Company:** TIM HORTONS USA INC.  
**Company ID:** 0667900  
**State of origin:** Delaware  
**Formation date:** 6/29/2007 12:00:00 AM  
**Date filed:** 5/25/2017 4:38:29 PM  
**Fee:** \$15.00

**Principal Office**

5505 BLUE LAGOON DRIVE  
MIAMI, FL 33126

**Registered Agent Name/Address**

C T CORPORATION SYSTEM  
306 W MAIN ST  
SUITE 512  
FRANKFORT, KY 40601

**Current Officers**

|                     |                                                           |                                                  |
|---------------------|-----------------------------------------------------------|--------------------------------------------------|
| CFO                 | Andrea John (Head of Finance, Tim Hortons)                | 226 Wycroft Road, Oakville, ON L6K 3X7<br>Canada |
| President           | Felipe Athayde                                            | 226 Wycroft Road, Oakville, ON L6K 3X7 Canada    |
| Secretary           | Jill Granat                                               | 5505 Blue Lagoon Drive, Miami, FL 33126          |
| Assistant Secretary | Matthew Grant                                             | 226 Wycroft Road, Oakville, ON L6K 3X7 Canada    |
| Assistant Secretary | Lisa Giles-Klein                                          | 5505 Blue Lagoon Drive, Miami, FL 33126          |
| Assistant Secretary | Jon Domanko                                               | 226 Wycroft Road, Oakville, ON L6K 3X7 Canada    |
| Vice President      | Jacqueline Friesner (Principal Acct Officer & Controller) | 5505 Blue Lagoon Drive, Miami, FL<br>33126       |
| Vice President      | Mark Schichtel (Head of Tax)                              | 5505 Blue Lagoon Drive, Miami, FL 33126          |
| Treasurer           | Matthew Dunnigan                                          | 5505 Blue Lagoon Drive, Miami, FL 33126          |

**Directors**

|          |                 |                                               |
|----------|-----------------|-----------------------------------------------|
| Director | Elias Diaz Sese | 226 Wycroft Road, Oakville, ON L6K 3X7 Canada |
| Director | Andrea John     | 226 Wycroft Road, Oakville, ON L6K 3X7 Canada |
| Director | Jon Domanko     | 226 Wycroft Road, Oakville, ON L6K 3X7 Canada |

**Signatures**

|                  |                     |
|------------------|---------------------|
| <b>Signature</b> | Lisa Giles-Klein    |
| <b>Title</b>     | Assistant Secretary |