

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

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Alison Lundergan Grimes
KY Secretary of State
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Alison Lundergan Grimes
Secretary of State
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**Annual Report
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ARP

Company: ECOLAB INC.
Company ID: 0160901
State of origin: Delaware
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Principal Office

ECOLAB CENTER
ST. PAUL, MN 55102

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Current Officers

Assistant Treasurer	Thomas E. Strobel	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Assistant Treasurer	Kristen L. Bettman	.1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
CEO	Douglas M. Baker	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
CFO	Daniel J. Schmechel	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
COO	Thomas W. Handley	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Assistant Secretary	Theodore D. Herzog	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Secretary	Michael C. McCormick	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Assistant Secretary	David F. Duvick	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Vice President	Judy M. McNamara	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390

Directors

Director	Leslie S. Biller	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Douglas M. Baker	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Barbara J. Beck	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Arthur J. Higgins	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	John J. Zillmer	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Victoria J. Reich	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Michael Larson	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Carl M. Casale	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Stephen I. Chazen	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Suzanne M. Vautrinot	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Tracy B. McKibben	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Jeffrey M. Ettinger	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	David W. MacLennan	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390

Signatures

Signature	David F. Duvick
Title	Assistant Secretary