

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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KY Secretary of State
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Secretary of State
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**Amendment Annual Report
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ARA

Company: ECOLAB INC.
Company ID: 0160901
State of origin: Delaware
Formation date: 3/12/1956 12:00:00 AM
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Principal Office

1 ECOLAB PLACE
ST. PAUL, MN 55102

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Current Officers

Assistant Treasurer	Muhammed Lasege	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
CEO	Douglas M. Baker	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
CFO	Daniel J. Schmechel	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
COO	Christophe Beck	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390
Secretary	Michael C. McCormick	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Assistant Secretary	David F. Duvick	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Assistant Secretary	Timothy A. Beastrom	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Vice President	Thomas Strobel	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390
Treasurer	Kevin S Krumm	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390

Directors

Director	Leslie S. Biller	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Douglas M. Baker	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Barbara J. Beck	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Arthur J. Higgins	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	John J. Zillmer	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Victoria J. Reich	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Michael Larson	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Suzanne M. Vautrinot	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Tracy B. McKibben	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Jeffrey M. Ettinger	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	David W. MacLennan	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Shari L. Ballard	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Lionel L Nowell	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390

Signatures

Signature	David F. Duvick
Title	Secretary