

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
KY Secretary of State

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Michael G. Adams
Secretary of State
P. O. Box 1150
Frankfort, KY 40602-1150
(502) 564-3490
<http://www.sos.ky.gov>

Annual Report
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ARP

Company: ECOLAB INC.
Company ID: 0160901
State of origin: Delaware
Formation date: 3/12/1956 12:00:00 AM
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Principal Office

1 ECOLAB PLACE
ST. PAUL, MN 55102

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Current Officers

CFO	Scott D. Kirkland	1 ECOLAB PLACE, ST. PAUL MN 55102
President	Christophe Beck	1 ECOLAB PLACE, ST. PAUL MN 55102
Secretary	Michael C. McCormick	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390
Assistant Secretary	David F. Duvick	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390
Assistant Secretary	Timothy A. Beasstrom	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390
CIO	David L Bingenheimer	1 ECOLAB PLACE, ST. PAUL MN 55102
Treasurer	Catherine Loh	1 ECOLAB PLACE, ST. PAUL MN 55102
Treasurer	Thomas E. Strobel	1 ECOLAB PLACE, ST. PAUL MN 55102
Vice President	Larry Berger	1 ECOLAB PLACE, ST. PAUL MN 55102
Vice President	Jennifer J. Bradway	1 ECOLAB PLACE, ST. PAUL MN 55102
Vice President	Darrell Brown	1 ECOLAB PLACE, ST. PAUL MN 55102
Vice President	Angela M. Busch	1 ECOLAB PLACE, ST. PAUL MN 55102
Vice President	Alexander De Boo	1 ECOLAB PLACE, ST. PAUL MN 55102
Vice President	Machiel Duijser	1 ECOLAB PLACE, ST. PAUL MN 55102
Vice President	Laurie M. Marsh	1 ECOLAB PLACE, ST. PAUL MN 55102
Vice President	Timothy P. Mulhere	1 ECOLAB PLACE, ST. PAUL MN 55102
Vice President	Gail Peterson	1 ECOLAB PLACE, ST. PAUL MN 55102
Vice President	Elizabeth A. Simermeyer	1 ECOLAB PLACE, ST. PAUL MN 55102

Directors

Director	Douglas M. Baker	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390
Director	Barbara J. Beck	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390
Director	Arthur J. Higgins	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390
Director	John J. Zillmer	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390
Director	Victoria J. Reich	1 ECOLAB PLACE, ST. PAUL, MN 55102-1390

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Director	Michael Larson	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Suzanne M. Vautrinot	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Tracy B. McKibben	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Jeffrey M. Ettinger	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	David W. MacLennan	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Shari L. Ballard	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Lionel L Nowell	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Jeffrey M. Ettinger	1 ECOLAB PLACE, ST. PAUL MN 55102
Director	Suzanne M. Vautrinot	1 ECOLAB PLACE, ST. PAUL MN 55102

Signatures

**Signature
Title**

David F. Duvick
Assistant Secretary