

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

1077201
Michael G. Adams
KY Secretary of State
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LARP

Michael G. Adams
Secretary of State
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Frankfort, KY 40602-1150
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**Annual Report
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ARP

Company: NALCO COMPANY LLC
Company ID: 1077201
State of origin: Delaware
Formation date: 11/8/2019 12:00:00 AM
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Principal Office

1601 WEST DIEHL ROAD
NAPERVILLE, FL 60563

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W. MAIN STREET, SUITE 512
FRANKFORT, KY 40601

Members/Managers

Manager	Michael C. McCormick	1 Ecolab Place, St. Paul, MN 55102
Manager	David F. Duvick	1 Ecolab Place, St. Paul, MN 55102
Manager	Timothy A. Beastrom	1 Ecolab Place, St. Paul, MN 55102

Signatures

Signature	David F. Duvick
Title	Manager