KENTUCKY SECRETARY OF STATE P.O.BOX 718 FRANKFORT, KY 40602



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Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

Early Childhood Substitutes, LLC

did not file its 2020 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the limited liability company on October 8, 2020.

IMPORTANT NOTICE

EARLY CHILDHOOD SUBSTITUTES, LLC 3809 SUGARBERRY DRIVE HEBRON KY 41048