

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
KY Secretary of State
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Michael G. Adams
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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

NORTH AMERICAN CONSULTING GROUP LLC

Article II: The street address of the company's initial registered office in Kentucky is

325 West Main Street, Suite 150, Louisville, KY 40202

and the name of the initial registered agent at that address is **Jacob Parker**

Article III: The mailing address of the company's initial principal office is

325 West Main Street, Suite 150, Louisville, KY 40202

Article IV: The limited liability company is to be managed by **Members**

Executed by the Organizer on Monday, July 11, 2022

Signature of Organizer: **Jacob Parker**

I, **Jacob Parker**, consent to serve as the Registered Agent on behalf of the limited liability company.
on Monday, July 11, 2022