KENTUCKY SECRETARY OF STATE P.O.BOX 718 FRANKFORT, KY 40602



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Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

EFFECTIVE OUTREACH NOW, INC.

did not file its 2020 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the company on October 8, 2020.

IMPORTANT NOTICE

EFFECTIVE OUTREACH NOW, INC. 8003 HUNTSMAN TRAIL LOUISVILLE KY 40291