KENTUCKY SECRETARY OF STATE P.O.BOX 718 FRANKFORT, KY 40602



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Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

Phoenix Management and Consulting Limited Liability Company

did not file its 2023 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the limited liability company on October 4, 2023.



IMPORTANT NOTICE

PHOENIX MANAGEMENT AND CONSULTING LIMITED LIABILITY COMPANY 681 S 44TH ST LOUISVILLE KY 40211