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ADD

**ARTICLES OF ORGANIZATION - CONVERSION
OF
ICON MARKETING COMMUNICATIONS, LLC**

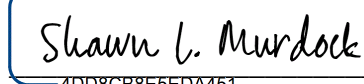
Michael G. Adams
Kentucky Secretary of State
 Received and Filed:
 6/21/2024 3:00 PM
 Fee Receipt: \$40.00

Pursuant to Section 275 of the Kentucky Revised Statutes, the undersigned applies to qualify and for that purpose submits the following statements:

1. Icon Marketing Communications, Inc., a Kentucky corporation (the “Corporation”), was converted to a Kentucky limited liability company pursuant to Section 275.376 of the Kentucky Revised Statutes.
2. The name of the Corporation immediately prior to filing these Articles of Organization – Conversion was “Icon Marketing Communications, Inc.”.
3. The plan of conversion was approved by the vote of the shareholders of the 100 issued and outstanding shares of common stock of the Corporation.
4. The name of the limited liability company is “Icon Marketing Communications, LLC”.
5. The street address of the limited liability company’s initial registered office in the State of Kentucky is 12293 Gaines Way, Walton, KY 41094 and the name of the initial registered agent at that office is Shawn L. Murdock.
6. The mailing address of the limited liability company’s initial principal office is 12293 Gaines Way, Walton, KY 41094.
7. The limited liability company is to be managed by its board of managers.
8. This application will be effective upon filing.

I declare under penalty of perjury under the laws of the State of Kentucky that the foregoing is true and correct.

DocuSigned by:

 <small>4DD8CB8E5FDA451...</small> Signature of Organizer	<u>Shawn L. Murdock, Manager</u> Printed Name & Title	<u>June 21, 2024</u> Date
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I, Shawn L. Murdock, consent to serve as the registered agent on behalf of the limited liability company.

DocuSigned by:

 <small>4DD8CB8E5FDA451...</small> Signature of Registered Agent	<u>Shawn L. Murdock</u> Printed Name	<u>June 21, 2024</u> Date
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