LARP

Commonwealth of Kentucky Michael G. Adams, Secretary of St.

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: KINDERCARE EDUCATION AT WORK LLC

Company ID: 0766407 State of origin: California

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Principal Office

5005 MEADOWS ROAD SUITE 200 LAKE OSWEGO, OR 97035

Registered Agent Name/Address

CORPORATION SERVICE COMPANY 421 WEST MAIN STREET FRANKFORT, KY 40601

Members/Managers

MemberJohn T. Wyatt5005 Meadows Road, Suite 200, Lake Oswego, OR 97035MemberAnthony Amandi5005 Meadows Road, Suite 200, Lake Oswego, OR 97035MemberDavid A Benedict5005 Meadows Road, Suite 200, Lake Oswego, OR 97035

Signatures

Signature David A. Benedict Vice President