Commonwealth of Kentucky Michael G. Adams, Secretary of St.

0899107 Michael G. Adams KY Secretary of State Received and Filed

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

Annual Report Online Filing For the Year 2023

ARP

Company: Fleming and Associates, Inc.

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Principal Office
1004 HAY STREET
Fayetteville, NC 28305

Registered Agent Name/Address

REGISTERED AGENTS INC 212 N. 2ND STREET, STE 100 RICHMOND, KY 40475

Current Officers

President Paula Fleming 1004 Hay Street, Fayetteville, NC 28305 Secretary Ben Rogers 1004 Hay Street, Fayetteville, NC 28305 Vice President Sarah Duncan 1004 Hay Street, Fayetteville, NC 28305 Vice President Steve Fleming 1004 Hay Street, Fayetteville, NC 28305 Treasurer John Kells 1004 Hay Street, Fayetteville, NC 28305

Signatures

Signature John Kells Title Principal