Commonwealth of Kentucky Michael G. Adams, Secretary of St Michael G. Adams

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Articles of Dissolution

LLD

LAOD

Pursuant to the provisions of KRS 275.285 and 275.315, the limited liability company executes the following articles of dissolution:

Article I. The name of the limited liability company is: R & M Shoes, LLC

Article II. This dissolution is pursuant to the following event: upon the written consent of all members.

Article III. The effective date of this dissolution is 8/31/2023.

Article IV. Additional information:

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature Jonathan Read Title Member Date 9/1/2023