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Michael G. Adams
KY Secretary of State
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Commonwealth of Kentucky
Michael G. Adams, Secretary of State

Michael G. Adams
Secretary of State
P. O. Box 1150
Frankfort, KY 40602-1150
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**Annual Report
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ARP

Company: Applied Research Associates, Inc.
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Suite A-220
Albuquerque, NM 87110

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Lexington, KY 40504

Current Officers

CEO	Robert H. Sues	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
CFO	Michael W. Royer	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
President	Robert H. Sues	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
Secretary	Michael W. Royer	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
Treasurer	Michael W. Royer	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
Vice President	Michael W. Royer	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
Vice President	Larry L. Ghormley	4300 San Mateo Blvd. NE, Suite A-220, Albuquerque, NM 87110
Vice President	David R. Oakley	8537 Six Forks Road, Suite 600, Raleigh, NC 27615
Vice President	Joseph L. Smith	4300 San Mateo Blvd. NE, Suite A-220, Albuquerque, NM 87110
Vice President	David A. Timian	250 Beanville Road, Randolph, VT 05060
Vice President	Curt A. Beckemeyer	430 W. 5th Street, Suite 700, Panama City, FL 32401
Vice President	Frank A. Maestas	4300 San Mateo Blvd. NE, Suite A-220, Albuquerque, NM 87110
Vice President	Eduardo Moas	1235 South Clark Street, Suite 1212, Arlington, VA 22202
Vice President	George W. Ullrich	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
Vice President	Allen R. York	8537 Six Forks Road, Suite 600, Raleigh, NC 27615
Vice President	Scott E. Blouin	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
Vice President	Glen R. McDonald	430 W. 5th Street, Suite 700, Panama City, FL 32401
Vice President	Jeffery A. Berrie	7735 Paragon Road, Dayton, OH 45459
Vice President	Randall A. Brown	8537 Six Forks Road, Suite 600, Raleigh, NC 27615
Vice President	Robert F. Couch	3751 F Wyoming Blvd. SE, Bldg. 20749, Kirtland AFB, NM 87117
Vice President	Katherine D. Daniels	4300 San Mateo Blvd. NE, Suite A-220, Albuquerque, NM 87110
Vice President	Jennifer D. Di Gregorio	4300 San Mateo Blvd. NE, Suite A-220, Albuquerque, NM 87110
Vice President	Peter T. Dzwilewski	7921 Shaffer Pkwy., Littleton, CO 80127
Vice President	Elizabeth A. Fisk	4300 San Mateo Blvd. NE, Suite A-220, Albuquerque, NM 87110
Vice President	William T. Goodman	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
Vice President	John W. Haas	250 Beanville Road, Randolph, VT 05060

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Vice President	Brian K. Heimbuch	430 W. 5th Street, Suite 700, Panama City, FL 32401
Vice President	James A. Kainz	8537 Six Forks Road, Suite 600, Raleigh, NC 27615
Vice President	Frank M. Lavelle	8537 Six Forks Road, Suite 600, Raleigh, NC 27615
Vice President	Gene E. McClellan	801 North Quincy Street, Suite 700, Arlington, VA 22203
Vice President	George D. Meegan	7921 Shaffer Pkwy., Littleton, CO 80127
Vice President	Kyle K. Millage	801 North Quincy Street, Suite 700, Arlington, VA 22203
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Vice President	Michael C. Seebold	8537 Six Forks Road, Suite 600, Raleigh, NC 27615
Vice President	James D. Shinn	250 Beanville Road, Randolph, VT 05060
Vice President	Richard H. Speir	7180 Troy Hill Drive, Suite C, Elkridge, MD 21075
Vice President	Janelle K. Varner	4300 San Mateo Blvd. NE, Suite A-220, Albuquerque, NM 87110
Vice President	William R. Vavrik	100 Trade Centre Drive, Suite 200, Champaign, IL 61820
Vice President	James T. Brokaw	119 Monument Place, Vicksburg, MS 39180
Vice President	Matthew J. Fordham	250 Beanville Road, Randolph, VT 05060
Vice President	Mallory P. Knight	956 John Sims Parkway, Niceville, FL 32578

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Director	James P. Allen	14919 Camargo Place, Lakewood Ranch, FL 34202
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Director	Robert H. Sues	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
Director	George W. Ullrich	2760 Eisenhower Avenue, Suite 308, Alexandria, VA 22314
Director	Allen R. York	8537 Six Forks Road, Suite 600, Raleigh, NC 27615
Director	Kyle K. Millage	801 North Quincy Street, Suite 700, Arlington, VA 22203
Director	Jeffery A. Wilkins	105 Orange Avenue, Fairhope, AL 36532

Signatures

Signature	Larry L. Ghormley
Title	Vice President