LARP

Commonwealth of Kentucky Michael G. Adams, Secretary of Sta

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: VOLVO CAR USA LLC

Company ID: 0940909 State of origin: Delaware

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Principal Office

1800 VOLVO PLACE MAHWAH, NJ 07430

Registered Agent Name/Address

CT CORPORATION SYSTEM 306 W. MAIN STREET SUITE 512 FRANKFORT, KY 40601

Members/Managers

Manager MICHAEL THOMAS 1800 Volvo Place, Mahwah, NJ 07430 Manager ANDERS GUSTAFSSON 1800 Volvo Place, Mahwah, NJ 07430

Manager OSCAR BERTILSSON OLSBORG 1800 Volvo Place, Mahwah, NJ 07430

Manager MARC GOMBEER 1800 Volvo Place, Mahwah, NJ 07430

Signatures

Signature Michael Thomas
Title Secretary