Commonwealth of Kentucky 1301710 Michael G. Adams, Secretary of St KY Secretary of State

Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization

1301710 Michael G. Adams KY Secretary of State Received and Filed 8/16/2023 6:42:47 PM Fee receipt: \$40.00

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

PHOENIX FIRM LLC

Article II: The street address of the company's initial registered office in Kentucky is

2211 Greene Way, Louisville, KY 40220

and the name of the initial registered agent at that address is Lisa Hastetter

Article III: The mailing address of the company's initial principal office is

2211 Greene Way, Louisville, KY 40220

Article IV: The limited liability company is to be managed by Managers

This Filing is Effective on Wednesday, August 16, 2023 Executed by the Organizer on Wednesday, August 16, 2023

Lisa Hastetter

Title: Member

I, Lisa Hastetter, consent to serve as the Registered Agent on behalf of the limited liability company. on Wednesday, August 16, 2023