

Commonwealth of Kentucky
Trey Grayson, Secretary of State

PARP

0546212

Trey Grayson
Secretary of State
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Trey Grayson
Secretary of State
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Annual Report
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ARP

Company: BORDERS, INC.
Company ID: 0546212
State of origin: Colorado
Formation date: 10/11/2002 12:00:00 AM
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Fee: \$15.00

Principal Office

100 PHOENIX DRIVE
ANN ARBOR, MI 48108

Registered Agent Name/Address

C T CORPORATION SYSTEM
4169 WESTPORT ROAD
LOUISVILLE, KY 40207

Current Officers

President	RON MARSHALL	100 PHOENIX DRIVE, ANN ARBOR, MI 48108
Secretary	THOMAS D CARNEY	100 PHOENIX DRIVE, ANN ARBOR, MI 48108
Treasurer	MARK R BIERLEY	100 PHOENIX DRIVE, ANN ARBOR, MI 48108
Vice President	EDWARD J JACKSON	100 PHOENIX DRIVE, ANN ARBOR, MI 48108

Directors

Director	RON MARSHALL	100 PHOENIX DRIVE, ANN ARBOR, MI 48108
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Signatures

Signature	EDWARD J JACKSON
Title	VICE PRESIDENT