

**Commonwealth of Kentucky**  
**Michael G. Adams, Secretary of State**

LARP  
**1039312**  
**Michael G. Adams**  
**KY Secretary of State**  
Received and Filed  
**6/25/2020 11:46:05 AM**  
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Michael G. Adams  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report  
Online Filing**

**ARP**

**Company:** PHYSICIANS CARE ALLIANCE, LLC  
**Company ID:** 1039312  
**State of origin:** Arizona  
**Formation date:** 11/15/2018 12:00:00 AM  
**Date filed:** 6/25/2020 11:46:05 AM  
**Fee:** \$15.00

**Principal Office**

6210 E THOMAS  
SCOTTSDALE, AZ 85251

**Registered Agent Name/Address**

CT CORPORATION SYSTEM  
306 W. MAIN STREET  
SUITE 512  
FRANKFORT, KY 40601

**Members/Managers**

Member Colgate-Palmolive Company C/O Colgate-Palmolive Company, 300 Park Avenue, New York,  
New York 10022

**Signatures**

**Signature** Kelly Lettmann  
**Title** POA