LARP

Commonwealth of Kentucky Michael G. Adams, Secretary of Sta

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: PHYSICIANS CARE ALLIANCE, LLC

Company ID: 1039312 State of origin: Arizona

Formation date: 11/15/2018 12:00:00 AM Date filed: 6/8/2021 1:35:24 PM

Fee: \$15.00

Principal Office

6210 E THOMAS SCOTTSDALE, AZ 85251

Registered Agent Name/Address

CT CORPORATION SYSTEM 306 W. MAIN STREET SUITE 512 FRANKFORT, KY 40601

Members/Managers

Member Colgate-Palmolive Company 6210 E. Thomas Road, Scottsdale, Arizona, 85251

Signatures

Signature Mandy Hendricks
Title Power of Attorney