Commonwealth of Kentucky 1327212 Michael G. Adams, Secretary of St. KY Secretary of State

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Incorporation Profit Corporation

PAI

PAOI

Pursuant to KRS 14A and KRS 271B, the undersigned applied to qualify and for that purpose submits the following statements:

Article I: The name of the corporation is

RED BIRD TRANSPORTATION INC.

Article II: The number of shares the corporation is authorized to issue is **100**

Article III: The name of the registered agent is

Susan Kresge

and the street address of the corporation's initial registered office in Kentucky is 408 Fairfield Ave., First Floor, Bellevue, KY 41073

Article IV: The mailing address of the corporation's initial principal office is

408 Fairfield Ave., First Floor, Bellevue, KY 41073

Article V: The name and street address of the incorporator is as follows:

Susan Kresge 408 Fairfield Ave., First Floor, Bellevue, KY 41073

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Susan Kresge President 12/15/2023

I, Susan Kresge, consent to serve as the Registered Agent on behalf of the corporation.

Susan Kresge President 12/15/2023