

Commonwealth of Kentucky  
Alison Lundergan Grimes, Secretary of State

LARP  
0967113  
Alison Lundergan Grimes  
KY Secretary of State  
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Alison Lundergan Grimes  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
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Annual Report  
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ARP

**Company:** ALVAREZ & MARSAL HEALTHCARE INDUSTRY GROUP, LLC  
**Company ID:** 0967113  
**State of origin:** Delaware  
**Formation date:** 11/2/2016 12:00:00 AM  
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**Fee:** \$15.00

**Principal Office**

600 MADISON AVENUE  
8TH FLOOR  
NEW YORK, NY 10022

**Registered Agent Name/Address**

CORPORATION SERVICE COMPANY  
421 WEST MAIN STREET  
FRANKFORT, KY 40601

**Members/Managers**

Manager Joel A. Poretsky 600 Madison Avenue, 8th Floor, New York, NY 10022

**Signatures**

Signature Joel A. Poretsky  
Title Manager