

**Commonwealth of Kentucky**  
**Michael G. Adams, Secretary of State**

LARP

0967113  
Michael G. Adams  
KY Secretary of State  
Received and Filed  
6/12/2023 7:33:22 AM  
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Michael G. Adams  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
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<http://www.sos.ky.gov>

**Annual Report  
Online Filing  
For the Year 2023**

**ARP**

**Company:** ALVAREZ & MARSAL HEALTHCARE INDUSTRY GROUP, LLC  
**Company ID:** 0967113  
**State of origin:** Delaware  
**Formation date:** 11/2/2016 12:00:00 AM  
**Date filed:** 6/12/2023 7:32:29 AM  
**Fee:** \$15.00

**Principal Office**  
600 MADISON AVENUE  
8TH FLOOR  
NEW YORK, NY 10022

**Registered Agent Name/Address**  
CORPORATION SERVICE COMPANY  
421 WEST MAIN STREET  
FRANKFORT, KY 40601

**Members/Managers**

Member	Antonio C. Alvarez II	600 Madison Avenue, 8th Floor, New York, NY 10022
Member	Bryan P. Marsal	600 Madison Avenue, 8th Floor, New York, NY 10022

**Signatures**

<b>Signature</b>	Joel A. Poretsky
<b>Title</b>	Authorized Person