

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

1345113
Michael G. Adams
KY Secretary of State
Received and Filed

2/27/2024 1:46:47 PM

Fee receipt: \$40.00

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Articles of Organization
Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the company is

INSULATION COMMANDOS OF KENTUCKY LLC

Article II: The street address of the company's initial registered office in Kentucky is

17118 Meander Way, Louisville, KY 40245

and the name of the initial registered agent at that address is **Kevin Michael McCarthy**

Article III: The mailing address of the company's initial principal office is

17118 Meander Way, Louisville, KY 40245

Article IV: The limited liability company is to be managed by **Members**

Article V:

This Filing is Effective on Tuesday, February 27, 2024

Executed by the Organizer on Tuesday, February 27, 2024

Kevin Michael McCarthy Jr.

Title: President

I, **Kevin Michael McCarthy**, consent to serve as the Registered Agent on behalf of the limited liability company.
on Tuesday, February 27, 2024