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Michael G. Adams, Secretary of St KY Secretary of State Received and Filed

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

LA00

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Commonwealth of Kentucky

Article I: The name of the company is

SPICER ENTERPRISES LLC

Article II: The street address of the company's initial registered office in Kentucky is

9900 Corporate Campus Drive, Suite 3000, Louisville, KY 40223

and the name of the initial registered agent at that address is United States Corporation Agents, Inc.

Article III: The mailing address of the company's initial principal office is

97 Duck Wear Rd, Irvine, KY 40336

Article IV: The limited liability company is to be managed by Members

Article V:

This Filing is Effective on Tuesday, March 5, 2024 Executed by the Organizer on Tuesday, March 5, 2024

Daniel Spicer

Title: Organizer

I, Cheyenne Moseley, consent to sign for United States Corporation Agents, Inc. who serves as the Registered Agent on behalf of the limited liability company.

on Tuesday, March 5, 2024