

Commonwealth of Kentucky
Trey Grayson, Secretary of State

Trey Grayson
Secretary of State
P. O. Box 1150
Frankfort, KY 40602-1150
(502) 564-3490
<http://www.sos.ky.gov>

Annual Report
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ARP

Company: FORTUNE BRANDS, INC.
Company ID: 0707514
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Principal Office

2711 CENTERVILLE ROAD
SUITE 400
WILMINGTON, DE 19808

Registered Agent Name/Address

CSC-LAWYERS INCORPORATING SERVICE COMPANY
421 W. MAIN STREET
FRANKFORT, KY 40601

Current Officers

President	GEORGE A. MASSIH III	2711 CENTERVILLE ROAD, SUITE 400
Assistant Secretary	MARY T. DRUMMOND	2711 CENTERVILLE ROAD, SUITE 400
Treasurer	GEORGE A. MASSIH III	2711 CENTERVILLE ROAD, SUITE 400
Secretary	MARK RADEL	2711 CENTERVILLE ROAD, SUITE 400
Assistant Secretary	LISA G. MULLIGAN	2711 CENTERVILLE ROAD, SUITE 400
Assistant Secretary	JOHN H. PELLETIER	1133 AVENUE OF THE AMERICAS, SUITE 3100, NEW YORK, NY 10036
Vice President	MARK RADEL	2711 CENTERVILLE ROAD, SUITE 400
Vice President	MARY T. DRUMMOND	2711 CENTERVILLE ROAD, SUITE 400
Vice President	LISA G. MULLIGAN	2711 CENTERVILLE ROAD, SUITE 400
Vice President	JOHN H. PELLETIER	1133 AVENUE OF THE AMERICAS, SUITE 3100, NEW YORK, NY 10036

Directors

Director	GEORGE A. MASSIH III	2711 CENTERVILLE ROAD, SUITE 400
Director	MARK RADEL	2711 CENTERVILLE ROAD, SUITE 400

Signatures

Signature MARK RADEL

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Title

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