Commonwealth of Kentucky Michael G. Adams, Secretary of St.

1009615 Michael G. Adams KY Secretary of State Received and Filed 5/22/2023 6:19:57 PM

Fee receipt: \$15.00

Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

Annual Report Online Filing For the Year 2023

ARP

Company: R. PHILLIPS & ASSOCIATES, LLC

Company ID: 1009615 State of origin: New York

Formation date: 1/31/2018 12:00:00 AM Date filed: 5/22/2023 6:18:56 PM

Fee: \$15.00

Principal Office

3610 COMMERCE DRIVE

SUITE 817

BALTIMORE, MD 21227

Registered Agent Name/Address

NATIONAL REGISTERED AGENTS, INC. 306 W. MAIN STREET SUITE 512 FRANKFORT, KY 40601

Members/Managers

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Signatures

Signature Lars Fox
Title Power of Attorney