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Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the company is

CENTER FOR ADVANCED STUDIES IN MANAGEMENT LLC

Article II: The street address of the company's initial registered office in Kentucky is

1574 Mallory Ct , Bowling Green , KY 42103

and the name of the initial registered agent at that address is M Afzalur Rahim

Article III: The mailing address of the company's initial principal office is

1574 Mallory CT, Bowling Green, KY 42103

Article IV: The limited liability company is to be managed by Members

Article V:

This Filing is Effective on Thursday, February 22, 2024 Executed by the Organizer on Thursday, February 22, 2024

M Afzalur Rahim

Title: member I, M Afzalur Rahim, consent to serve as the Registered Agent on behalf of

the limited liability company. on Thursday, February 22, 2024