

**Commonwealth of Kentucky**  
**Michael G. Adams, Secretary of State**

LARP

0519118  
Michael G. Adams  
KY Secretary of State  
Received and Filed  
6/30/2023 5:15:48 PM  
Fee receipt: \$15.00

Michael G. Adams  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

**Annual Report  
Online Filing  
For the Year 2023**

**ARP**

**Company:** YOUNG & RUBICAM LLC  
**Company ID:** 0519118  
**State of origin:** Delaware  
**Formation date:** 7/11/2001 12:00:00 AM  
**Date filed:** 6/30/2023 5:14:18 PM  
**Fee:** \$15.00

**Principal Office**

3 COLUMBUS CIRCLE  
NEW YORK, NY 10019

**Registered Agent Name/Address**

CORPORATE CREATIONS NETWORK INC.  
101 NORTH SEVENTH STREET  
LOUISVILLE, KY 40202

**Members/Managers**

Manager	Jon Cook	3 Columbus Circle, New York, NY 10019
Manager	Stefan Himpe	3 Columbus Circle, New York, NY 10019

**Signatures**

<b>Signature</b>	Jon Cook
<b>Title</b>	Manager