

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
KY Secretary of State
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Michael G. Adams
Secretary of State
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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

MMC CONSULTING, LLC

Article II: The street address of the company's initial registered office in Kentucky is

400 W. Market Street, 32nd Floor, Louisville, KY 40202

and the name of the initial registered agent at that address is **FBT LLC**

Article III: The mailing address of the company's initial principal office is

44 Highview Drive, Fort Thomas, KY 41075

Article IV: The limited liability company is to be managed by **Managers**

This Filing is Effective on Friday, March 24, 2023

Executed by the Organizer on Friday, March 24, 2023

J. Aaron Byrd

Title: Organizer

I, **Gwendolyn C. Sutton, Assistant Manager**, consent to sign for **FBT LLC** who serves as the Registered Agent on behalf of the limited liability company.

on Friday, March 24, 2023