

**Commonwealth of Kentucky**  
**Michael G. Adams, Secretary of State**

Michael G. Adams  
Secretary of State  
P. O. Box 718  
Frankfort, KY 40602-0718  
(502) 564-3490  
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**Articles of Organization**  
**Limited Liability Company**

**KLC**

1370118.06  
Michael G. Adams  
Secretary of State  
Received and Filed  
6/6/2024 12:00:00 AM  
Fee receipt: \$40

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Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

**R & L INDUSTRIAL INSULATION LLC**

Article II: The name of the initial registered agent is

**SERGIO REYES ZUNIGA**

and the street address of the entity's initial registered office in Kentucky is

**9201 Sprucedale Way Apt 4, Fern Creek, KY 40291**

Article III: The mailing address of the entity's principal office is

**9201 Sprucedale Way Apt 4, Fern Creek, KY 40291**

Article IV: This entity is managed by **Members**.

This application will be effective on **Thursday, June 6, 2024**.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: SERGIO A REYES ZUNIGA**

I, **SERGIO A REYES ZUNIGA**, consent to sign for **SERGIO REYES ZUNIGA** who serves as the Registered Agent on behalf of this entity on Thursday, June 6, 2024.