Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

1321719 Michael G. Adams Received and Filed

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

LA00

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

COLLABORATIVE ANESTHESIA SERVICES LLC

Article II: The street address of the company's initial registered office in Kentucky is

2117 Memorial Pky, Ft Thomas, KY 41075

and the name of the initial registered agent at that address is Erin Weaver

Article III: The mailing address of the company's initial principal office is

2117 Memorial Pky, Ft Thomas, KY 41075

Article IV: The limited liability company is to be managed by **Members**

Executed by the Organizer on Thursday, November 16, 2023

Erin Weaver Title: CRNA

I, Erin Weaver, consent to serve as the Registered Agent on behalf of the limited liability company. on Thursday, November 16, 2023