

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
KY Secretary of State
Received and Filed

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5/29/2023 2:27:46 PM

Fee receipt: \$40.00

Michael G. Adams
Secretary of State
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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

J@M ASSET RECOVERY GROUP LLC

Article II: The street address of the company's initial registered office in Kentucky is

1225 Bourbon Ave, Louisville, KY 40213

and the name of the initial registered agent at that address is **Jarred Michael Phillips**

Article III: The mailing address of the company's initial principal office is

1225 Bourbon Ave, Louisville, KY 40213

Article IV: The limited liability company is to be managed by **Members**

This Filing is Effective on Monday, May 29, 2023

Executed by the Organizer on Monday, May 29, 2023

Cheyenne Moseley

Title: Asst. Secretary
of Legalzoom.com,
Inc.

I, **Jarred Michael Phillips**, consent to serve as the Registered Agent on behalf of the limited liability company.
on Monday, May 29, 2023