Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

1322921 Michael G. Adams KY Secretary of State Received and Filed 11/23/2023 3:34:40 PM Fee receipt: \$0.00

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

MEM MANAGEMENT SERVICES LLC

Article II: The street address of the company's initial registered office in Kentucky is

291 Chinoe Drive, Radcliff, KY 40160

and the name of the initial registered agent at that address is Kenneth Edward Brockman

Article III: The mailing address of the company's initial principal office is

291 Chinoe Drive, Radcliff, KY 40160

Article IV: The limited liability company is to be managed by Managers

Article V: This entity has elected to file as a veteran-owned company as defined by KRS 14A.1-070 (44), (45), and KRS 14A.2-165.

Executed by the Organizer on Thursday, November 23, 2023

Ken E Brockman

Title: President

I, Kenneth Edward Brockman, consent to serve as the Registered Agent on behalf of the limited liability company. on Thursday, November 23, 2023 v319