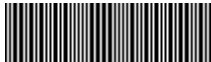


KENTUCKY SECRETARY OF STATE  
P.O.BOX 718  
FRANKFORT, KY 40602



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**Revocation of Certificate of Authority**

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

**IMPORTANT NOTICE**

**A.R.C. ACCOUNTS RECOVERY (U.S.A.)  
CORPORATION LLC**

did not file its 2023 annual report within sixty days after it was due. Accordingly, the Secretary of State revoked the limited liability company's authority to transact business in Kentucky on October 4, 2023.

**A.R.C. ACCOUNTS RECOVERY (U.S.A.)  
CORPORATION LLC  
3027 HARVESTER ROAD, SUITE 304  
3027 HARVESTER ROAD, SUITE 304  
BURLINGTON ON L7N3G7**



*Michael G. Adams*

Secretary of State