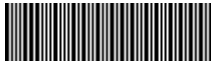


KENTUCKY SECRETARY OF STATE  
P.O.BOX 718  
FRANKFORT, KY 40602



1312422

First Class Mail  
US Postage Paid  
Frankfort, KY  
Permit No. 888

**Certificate of Administrative Dissolution**

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

**IMPORTANT NOTICE**

**EMERGENT STRATEGIES LLC**

did not file its 2024 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the limited liability company on October 12, 2024.

**EMERGENT STRATEGIES LLC  
7101 WELCHIRE FALLS DRIVE  
LOUISVILLE KY 40228**



*Michael G. Adams*

Secretary of State