1363422.06 Michael G. Adams

Secretary of State Received and Filed

Fee receipt: \$40

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KLC

Commonwealth of Kentucky Michael G. Adams, Secretary of State

Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

HAYS TOWING AND RECOVERY LLC

Article II: The street address of the limited liability company's initial registered office in Kentucky is

14847 KY-1247, Waynesburg, KY 40489

and the name of the initial registered agent at that office is Tyler Hays.

Article III: The mailing address of the limited liability company's initial principal office is

P.O. Box 213, Waynesburg, KY 40489

Article IV: The limited liability company is to be managed by Members.

Article V: This application will be effective on Wednesday, May 8, 2024.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Organizer: Tyler Hays

I, Tyler Hays, consent to serve as the Registered Agent on behalf of this limited liability company.