

Commonwealth of Kentucky
Elaine N. Walker, Secretary of State

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Elaine N. Walker
Secretary of State
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Secretary of State
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Annual Report
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ARP

Company: SYBASE, INC.
Company ID: 0338223
State of origin: Delaware
Formation date: 11/9/1994 12:00:00 AM
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Principal Office

ONE SYBASE DRIVE
DUBLIN, CA 94568

Registered Agent Name/Address

THE PRENTICE-HALL CORPORATION SYSTEM, INC.
421 WEST MAIN ST.
FRANKFORT, KY 40601

Current Officers

Chairman	John S. Chen	One Sybase Drive, Dublin, CA 94568
CFO	Jeffrey Ross	One Sybase Drive, Dublin, CA 94568
President	John Chen	One Sybase Drive, Dublin, CA 94568
Secretary	Dan Carl	One Sybase Drive, Dublin, CA 94568
Vice President	Keith Jensen	One Sybase Drive, Dublin, CA 94568
Treasurer	Sean Kierce	561 Virginia Rd., Concord, MA 01742

Directors

Director	John S Chen	One Sybase Drive, Dublin, CA 94568
Director	William R McDermott	3999 West Chester Pike, Newtown Square, PA 19073

Signatures

Signature	Keith Jensen
Title	VP/Corporate Controller