

Commonwealth of Kentucky  
Trey Grayson, Secretary of State

PARP

0614824

Trey Grayson  
Secretary of State  
Received and Filed

6/1/2010 9:24:56 AM

Fee receipt: \$15.00

Trey Grayson  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
(502) 564-3490  
<http://www.sos.ky.gov>

Annual Report  
Online Filing

ARP

**Company:** DUNKIN' BRANDS, INC.  
**Company ID:** 0614824  
**State of origin:** Delaware  
**Formation date:** 6/8/2005 12:00:00 AM  
**Date filed:** 6/1/2010 9:24:56 AM  
**Fee:** \$15.00

**Principal Office**

130 ROYALL STREET  
Legal Dept. 3 East A  
CANTON, MA 02021

**Registered Agent Name/Address**

C T CORPORATION SYSTEM  
306 W MAIN ST  
SUITE 512  
FRANKFORT, KY 40601

**Current Officers**

|           |                   |                                     |
|-----------|-------------------|-------------------------------------|
| President | NIGEL TRAVIS      | 130 ROYALL STREET, CANTON, MA 02021 |
| Secretary | RICHARD J. EMMETT | 130 ROYALL STREET, CANTON, MA 02021 |
| Treasurer | BONNIE MONAHAN    | 130 ROYALL STREET, CANTON, MA 02021 |

**Directors**

|          |                     |                                                                          |
|----------|---------------------|--------------------------------------------------------------------------|
| Director | JOHN L. LUTHER      | 130 ROYALL STREET, CANTON, MA 02021                                      |
| Director | TODD M. ABBRECHT    | THOMAS H. LEE PARTNERS, L.P., 100 FEDERAL ST, 35TH FL, BOSTON, MA 02110  |
| Director | ANDREW B. BALSON    | BAIN CAPITAL PARTNERS, LLC, 111 HUNTINGTON AVE., BOSTON, MA 02199        |
| Director | TODD M. COOK        | BAIN CAPITAL PARTNERS, LLC, 111 HUNTINGTON AVE., BOSTON, MA 02199        |
| Director | DANIEL A. D'ANIELLO | THE CARLYLE GROUP, 1001 PENNSYLVANIA AVE., NY, WASHINGTON, D.C. 20004    |
| Director | ANTHONY J. DINOVI   | THOMAS H. LEE PARTNERS, L.P., 100 FEDERAL ST., 35TH FL, BOSTON, MA 02110 |
| Director | DAVID V. HARKINS    | THOMAS H. LEE PARTNERS, L.P., 100 FEDERAL ST., 35TH FL, BOSTON, MA 02110 |
| Director | SANDRA J. HORBACH   | THE CARLYLE GROUP, 520 MADISON AVE., NEW YORK, NY 10022                  |
| Director | MARK E. NUNNELLY    | BAIN CAPITAL PARTNERS, LLC, 111 HUNTINGTON AVE., BOSTON, MA 02199        |
| Director | NIGEL TRAVIS        | 130 ROYALL STREET, CANTON, MA 02021                                      |

**Signatures**

|                  |                     |
|------------------|---------------------|
| <b>Signature</b> | AUDREY E. HOLMES    |
| <b>Title</b>     | ASSISTANT SECRETARY |